

Chapter 9. Priority Investment Element

The 2007 *South Carolina Priority Investment Act* (PIA) amends Title 6, Chapter 29 of the *South Carolina Code of Laws*, also known as the *South Carolina Local Government Comprehensive Planning Enabling Act of 1994*. The 2007 Act introduced the two new elements of *Transportation* and *Priority Investment* to the comprehensive planning process for South Carolina local governments. The Priority Investment Element encourages local governments to examine future capital improvement needs, as well as identify planned funding sources for these improvements in the coming decade. The Element also facilitates the coordination of major capital improvements and provides direction for implementing recommended strategies in the other plan elements that call for capital improvements.

In addition to encouraging local governments to plan for long-term capital improvement needs and financing, the Priority Investment Element encourages stronger intergovernmental planning and coordination. Specifically, the legislation calls for comprehensive plans to include: *"a priority investment element that analyzes the likely federal, state, and local funds available for public infrastructure and facilities during the next ten years, and recommends the projects for expenditure of those funds during the next ten years for needed public infrastructure and facilities such as water, sewer, roads, and schools. The recommendation of those projects for public expenditure must be done through coordination with adjacent and relevant jurisdictions and agencies."*

A. INTERGOVERNMENTAL COORDINATION

While many of the public facilities in the City of Newberry are owned and maintained by the City, others are owned and maintained by entities such as Newberry County, Piedmont Technical College, the School District of Newberry County, and the State of South Carolina. Many improvements to capital facilities throughout the City have been and will continue to be accomplished through coordination and cooperation with multiple public and private entities. Regional solutions to needs shared by more than one jurisdiction or organization can result in greater efficiency and less cost to taxpayers. Regional cooperation should be encouraged in setting priorities, identifying shared needs, and finding collaborative solutions, particularly where regionalism is critical to the success of an initiative, such as in the development of a safe and efficient transportation network.

The *South Carolina Priority Investment Act* requires that the recommendation of capital improvement projects requiring public expenditure be done through *"coordination with adjacent and relevant jurisdictions and agencies."* The Act defines adjacent and relevant jurisdictions and agencies as *"those counties, municipalities, public service districts, school districts, public and private utilities, transportation agencies, and other public entities that are affected by or have planning authority over the public project."* Such coordination for the City's Comprehensive Plan entails written notification by the City Planning Commission or staff to adjacent jurisdictions and relevant agencies of proposed projects and the opportunity to provide comment. Adjacent and relevant jurisdictions and agencies identified as providing public facilities or related services within the City of Newberry are listed in Table 9-1.

Table 9-1. Adjacent and Relevant Jurisdictions and Agencies

Jurisdiction/Agency	Capital Improvement/Public Facilities/Services
Relevant Agencies	
Central Midlands Council of Governments	<ul style="list-style-type: none"> Regional transportation and land use planning Local government assistance in planning, administration, information systems, and technology Regional coordination and planning of elderly services through the Midlands Area Agency on Aging Grants assistance including CDBG, SCPRT Regional water and air quality planning
COMET	<ul style="list-style-type: none"> Transit agency providing transportation to key locations in Little Mountain, Chapin, Ballentine, Prisma Health Parkridge, Harbison, Prisma Health Richland, and downtown Columbia
Newberry College	<ul style="list-style-type: none"> 4-year, private liberal arts higher education institution Educational and governmental access agreement with the County
Newberry County Library System	<ul style="list-style-type: none"> Main branch Hal Kohn Memorial Library located in downtown Newberry
Newberry County Council on Aging (NCCOA)	<ul style="list-style-type: none"> Senior services provider operating two senior centers that provide midday meals, home delivered meals, home care, adult day health care, legal aid, and medical transportation for Medicaid patients Provider of on-demand transportation for medical appointments
Newberry County Memorial Hospital	<ul style="list-style-type: none"> Major healthcare provider and the County's only hospital Operates Newberry County Emergency Medical Services Operates a comprehensive Wellness Center open to the public
Newberry County YMCA	<ul style="list-style-type: none"> Provider of recreation facilities and services
Piedmont Technical College	<ul style="list-style-type: none"> Newberry County campus of the two-year postsecondary institution that is part of the S.C. Technical College System
School District of Newberry County	<ul style="list-style-type: none"> 4K-12 Public Schools Adult Education Career and vocational education
State of South Carolina	<ul style="list-style-type: none"> S.C. Department of Transportation (SCDOT) - road maintenance and improvements for state roads and U.S. highways; statewide transportation planning S.C. Department of Parks, Recreation and Tourism (SCPRT) – funding for recreation facilities
Upper Savannah Council of Governments	<ul style="list-style-type: none"> Coordinator for Upper Savannah Workforce Development programs and funding, including the Newberry SC Works Center
County and Neighboring Jurisdictions	
Newberry County	<ul style="list-style-type: none"> Coordination with City fire and police services E11 and all other dispatching for emergency services Coordination in provision of public services and facilities planning C-fund allocation – County Transportation Committee Owner/operator of County Airport
Towns of Little Mountain, Peak, Silverstreet, Pomaria, Prosperity, Whitmire	<ul style="list-style-type: none"> Coordination in the provision of public services and facilities planning

B. FUTURE CAPITAL IMPROVEMENT NEEDS AND FUNDING SOURCES

A number of public infrastructure and facilities needs have been identified for the City of Newberry County for the coming decade through the development of the required elements of the Comprehensive Plan and the *2016 Capital Project Sales Tax Master Plan for Newberry County*. These capital improvements include those that will be funded and accomplished by the City, as well as projects that will be funded and accomplished by other public and private entities such as the Central Midlands Council of Governments, the School District of Newberry County, and local utility providers.

In an ongoing effort to ensure that the most critical needs are met, the City of Newberry must continue to explore new partnerships and funding sources to meet capital needs. The top public infrastructure and capital investment priorities for the City of Newberry in the coming decade include:

1. Continued revitalization and renewal of the City's downtown.
2. Monitoring of housing conditions and needs in the City, with a focus on neighborhood stabilization and infrastructure upgrade and repair projects.
3. Attention to long-range stabilization of the City's financial condition.
4. Promotion of sound economic development strategies and expansion of the City's utility system through enhanced technology.
5. Monitoring of electric industry trends.
6. Continued improvement of the City's technology and fiber infrastructure.
7. Promotion of projects that enhance the quality of life for Newberry citizens.
8. Monitoring of existing services to ensure that the service goals of City Council are met.

Anticipated funding from federal, state, and local sources for public infrastructure and facilities during the next ten years is outlined in Table 9-2.

Table 9-2. Anticipated Primary Funding Sources

Funding Source	Description	Priority Addressed	Anticipated Funding*
City General Fund - Special Revenue Funds (major) – Recreation Complex Fund	Used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.	3, 7	\$1.354 million ¹
City General Fund - Special Revenue Funds (minor)	Other Special revenue funds including streetscape, Tennis Complex, Japanese Gardens, State accommodations, local hospitality/accommodations (HAF), cultural arts, tourism fund, PRT special events, community housing/development (CHDF)	1, 2, 3, 6, 7	\$8.8 million ¹
City Utility Fund	Combined enterprise fund that accounts for assets and activities of the City's electric, water and sewer operations and upgrades.	5, 8	\$14.7 million ¹ (does not include funds for operation and maintenance)
Newberry County Capital Projects Sales Tax (CPST)	Funds provided through the 1% local option sales tax and used to pay for specific projects approved by voters through referendum	1, 4, 6, 7, 8	\$21.2 million ² over 7 years (all projects)
C-Funds	Funds derived from a user tax on gasoline sales and allocated by the State to each County; local funds are allocated by the County Transportation Committee for improvements to state and local roads and bridges, street and traffic signs, resurfacing, sidewalk construction, drainage improvements	7, 8	\$1,389,000 ³
CMCOG Rural Transportation Improvement Program	Rural transportation improvement program that includes capital transportation projects for federally funded transportation facilities and transit projects	7	\$140 million over 7 years for rural areas of the region ⁴
SCDOT Rural Transportation Enhancement Program	State transportation funds allocated for non-traditional transportation related activities such as bicycle and pedestrian facilities, streetscaping, scenic and landscaping programs, historic preservation	1, 7	\$1.8 million available statewide in FY 2019; up to \$400,000 per project award ³

* Anticipated funding based on recent funding levels

Sources: ¹City of Newberry 2019-2020 Budget; ²Newberry County 2016 CPST Referendum;

³SCDOT, 2019; ⁴CMCOG 2016-2022 Rural Transportation Improvement Program

1. Newberry County Capital Project Sales Tax Master Plan

Projects submitted for funding under the CPST are non-recurring public facility projects within the County and its municipalities and may include:

- a) Highways, roads, streets, bridges, and public parking garages and related facilities;
- b) Courthouses, administration buildings, civic centers, hospitals, emergency medical facilities, police stations, fire stations, jails, correctional facilities, detention facilities, libraries, coliseums, educational facilities under the direction of an area commission for technical education, or any combination of these projects;
- c) Cultural, recreational, or historic facilities, or any combination of these facilities;
- d) Water, sewer, or water and sewer projects;
- e) Flood control projects and storm water management facilities;
- f) Jointly operated projects of the county, a municipality, special purpose district, and school district, or any combination of those entities, for the projects delineated in sub-items (a) through (e); and
- g) Any combination of the projects described in sub-items (a) through (f).

Key public infrastructure and facilities needs were identified for Newberry County in the 2016 *Capital Project Sales Tax (CPST) Master Plan*. County voters first approved the capital projects sales tax in 1998, with subsequent referendums passed in 2004, 2010, and 2016. The 2016 CPST Master Plan identified 12 projects that were screened and selected by the locally appointed Sales Tax Commission from all of the projects submitted for consideration. Two of the projects are in the City of Newberry. Newberry County voters approved the continuation of the *One Percent Sales Tax* for use in funding the projects outlined in the Master Plan in November 2016. Based on the collections history of the penny sales tax in Newberry County, future collections are estimated at \$860,000, with \$2.9 million carried forward from the 2010 CPST. Projects to be completed through CPST bond funds in the City include:

- \$4.075 million for construction of a 142-acre recreational complex, located off of Glenn Street Extension. Construction is underway on the first project phase that includes three ball fields, a multi-purpose field, playground, and splash pad. The second project phase will include nature trails and a paddle-boat and fishing lake.
- \$155,000 for HVAC improvements at the Newberry Opera House. This project is administered by Newberry County, with only \$7,310 remaining as of August 2019.

C. CITY OF NEWBERRY FACILITIES

The City of Newberry owns and maintains a number of public properties. An in-depth description of the City's public facilities is included in *Chapter 7 – Community Facilities*. Major municipal facilities are listed in Table 9-3.

Table 9-3. Major City of Newberry Facilities

Facility	Location
City Hall	College Street
Newberry City Fire Dept. Station 20	Nance Street
Newberry City Fire Dept. Station 21	Wilson Road
Police and City Court Complex	Nance Street
Parks, Recreation and Tourism	College Street
Bush River Wastewater Treatment Plant	S.C. Highway 34
George H. Connelly Water Treatment Plant	S.C. Highway 121
Newberry Housing Authority	Grant Avenue
Newberry Opera House	Boyce Street
Fire House Conference Center	McKibben Street
Wells Japanese Garden	Lindsay Street

Public infrastructure and facilities needs have been identified by the City of Newberry for the next decade. Projects intended to meet these needs are listed by City Department in Table 9-4. Each project includes the planned project year, project description, estimated cost, and anticipated funding sources.

Table 9-4. City of Newberry Planned Capital Facilities Projects, 2020-2030

Year*	Project	Estimated Cost*	Anticipated Funding Sources*
Public Utilities - Electric			
2019	Electric Substation (Delivery 6) and Outgoing Distribution Circuits	\$3,500,000	City Utility Fund (2015 Bond)
2020	Fiber Optic Network (FTTH) Build Out	\$4,500,000	City Utility Fund
Public Utilities - Water			
2020	Glenn Street Sewer Upgrades	\$450,000	City Utility Fund
2021	Scotts Creek Sewer Main Replacement	\$3,000,000	City Utility Fund (2015 Bond)
Public Utilities - Wastewater			
2020	Ground Storage Tank (3.5 MG), Pumps, Piping	\$2,650,000	City Utility Fund (2015 Bond) and Grants
2020	Glenn Street Water Upgrades	\$290,000	City Utility Fund and Grants
2021	King, Queen, Devine Water Loop Replacement	\$400,000	City Utility Fund and Grants
Public Utilities - Information Technology			
2020	Server Room Relocation and Upgrades	\$75,000	City Utility Fund
Recreation			
2020-2030	City Recreation Complex Construction	\$4,075,000 \$1,607,960 \$500,000 \$352,740	CPST (County) CHDF (City) SCPRT (LWCF) HAF (City)

**Estimated project year, cost, and anticipated funding sources are subject to change*

D. TRANSPORTATION AND ROADS

Planning to meet current and future transportation needs is accomplished through programs at the State, regional, and local levels. The City of Newberry receives transportation planning and funding allocations through the South Carolina Department of Transportation (SCDOT), the Central Midlands Council of Governments (CMCOG), and the Newberry County Transportation Committee.

1. Regional Rural Transportation Program

Roads and transportation-related facilities are a critical resource for local governments. As the designated Rural Planning Organization (RPO) for the Central Midlands Region, the CMCOG is responsible for carrying out the rural transportation planning process for Richland, Lexington, Newberry and Fairfield Counties. The primary responsibilities of the RPO are to: 1) Develop a *Rural Long Range Transportation Plan* (LRTP) to provide the 25-year transportation vision for the rural area; and 2) Develop a *Rural Transportation Improvement Program* that lists specific projects for which federal funds are anticipated.

Primary transportation needs in the Newberry area are detailed in the *CMCOG Rural Long Range Transportation Plan 2040* that was adopted in 2010 and currently under update, as well as the City of Newberry *Transportation Element*. Projects in the Newberry area that have been identified and prioritized as part of the 2035 RL RTP are detailed in Table 9-5.

Table 9-5. Rural LRTP Transportation Project Needs in the Newberry Area

Rank	Route	Project Description
New Road Location Project		
1	Main Street Extension	Nance Street to O'Neal Street
Road Widening Projects		
6	S.C. Hwy. 121 (Kendall Rd.)	1.2 miles from Drayton Street to S.C. Hwy. 395 (Nance Street) – from 2 to 5 lanes
8	S.C. Hwy. 121 (Kendall Rd.)	1.6 miles from S.C. Hwy. 34 (Boundary Street) to Drayton Street

Source: CMCOG, *Midlands Tomorrow: 2035 Rural Long Range Transportation Plan*, 2010

The *CMCOG Rural Transportation Improvement Program (RTIP)* is the region's seven-year transportation improvement program for all capital projects or program areas receiving federal funding. The *2016-2022 RTIP* for the Central Midlands region was most recently amended in 2019. Table 9-6 lists the 2016-2022 RTIP projects in the Newberry Area. *Guideshare* projects are funded through allocations to the CMCOG for system upgrades and approved by the SCDOT Commission. Funding for projects (a combination of Federal and State funds) is distributed among the ten councils of government based upon their rural proportion of the State's population.

Table 9-6. CMCOG 2016-2022 Rural TIP Projects in the Newberry Area

Project Description	Budgeted Funds
Intersection Improvements - Guideshare	
U.S. Hwy. 76 at S.C. Hwy. 34 South U.S. Hwy. 76 at S.C. Hwy. 34 North U.S. Hwy 76 at S.C. Hwy 219	▪ \$25,000 in FY 2016 for Preliminary Engineering
Road Resurfacing - Guideshare	
Bush River Road Resurfacing	▪ \$3 million in FY 2016 for Construction
Interstate Projects - Guideshare	
I-26 – interstate rehab. from mile marker 74 to 85	▪ \$24.03 million in FY 2018 for Construction
I-26 – interstate rehab. from mile marker 60 to 75 (includes bridge jacking replacements in four locations)	▪ \$44.075 million in FY 2017 for Construction
Bridge Funds - Federal Aid	
CSX & Norfolk Southern Railroad at S.C. Hwy. 34	▪ \$2.52 million in FY 2016 for Construction
Norfolk Southern Railroad at S.C. Hwy. 34	▪ \$211,000 in FY 2017 for Right-of-Way Acquisition; \$5.15 million in FY 2018 for Construction
Camping Creek at S.C. Hwy. 26	▪ \$41,000 in FY 2016 for Right-of-Way Acquisition; \$1.614 million in FY 2017 for Construction
Section 5311 - Rural Transportation Formula Funds	
Newberry County Council on Aging: Transit Services – Administration, General Public	▪ \$213,000 in each FY 2016, 2017, 2018, 2019, 2020, 2021, 2022
Newberry County Council on Aging: Newberry Express SmartRide, Administration	▪ \$225,000 in each FY 2016, 2017, 2018, 2019, 2020

Source: CMCOG, 2016-2022 Rural Transportation Improvement Program

2. SCDOT Rural Transportation Alternatives Program

The City of Newberry and Newberry County are eligible for transportation enhancement funding under the *Transportation Alternatives Program (TAP)* administered by SCDOT. TAP projects are federally funded, community-based projects that provide opportunities for local governments to pursue non-traditional transportation related activities such as pedestrian and bicycle facilities and pedestrian streetscaping projects that might not otherwise be possible. Transportation Alternatives funds generally comprise 80% of the total project cost, with a 20% match from local governments.

SCDOT funding is provided through three population-based programs. Jurisdictions with populations of less than 200,000 and greater than 5,000, including Newberry County and the City of Newberry, have a designated funding pool of more than \$1.8 million. Projects proposed by governmental bodies located in areas outside of Transportation Management Areas, such as Newberry County and its municipalities, are considered under the statewide program, with distribution of funds determined by the SCDOT Commission. These projects are limited to a maximum of \$400,000.

3. C-Fund Allocation

At the local level, C-Funds are available for construction, improvements, or maintenance on the State highway system. Funds can also be used for local paving or improvements to county or municipal roads, street and traffic signs, and other road and bridge projects. Resurfacing, sidewalk construction, and drainage improvements may also be accomplished with C-Funds. C-Funds are derived from a statewide 2.9925 cents per gallon user tax on gasoline sales that are deposited in the County Transportation Fund and allocated to counties through a formula based on vehicles registered and road miles within each county. The fund allocation per gallon will increase by 0.3325 cent per gallon each fiscal year through 2021, when it will reach a total of 3.99 cents per gallon. As part of the program, each county has a *County Transportation Committee (CTC)* with members appointed by the county legislative delegation. The seven-member Newberry County Transportation Committee is empowered with the authority to select and approve projects to be funded utilizing C-Funds. The FY 2018-2019 C-Fund apportionment for Newberry County was \$1,389,000 (SCDOT, 2019).

E. PUBLIC PRE-K-12 SCHOOLS AND INSTITUTIONS OF HIGHER EDUCATION

Public infrastructure and facilities needs related to education are addressed by public and private entities including the School District of Newberry County, Newberry College, and Piedmont Technical College.

The *2017 Strategic Plan* for the *School District of Newberry County* called for the provision of modern, safe, comfortable, and attractive schools. To achieve this goal, the District assessed facilities and capital and technology maintenance needs, analyzed fiscal capacity and funding sources, prioritized needs, and explored funding options. The School District recently completed the implementation of a 5-year capital projects construction and renovation plan. The District's most recent project completed in 2019 is the \$2.76 million renovation of the former Food Lion on Kendall Road to house Adult Education, First Steps, Facility Management, and Bright Beginnings.

Piedmont Technical College's (PTC) state-of-the-art renovation of a former Walmart for its Newberry Campus was funded by Newberry County's Capital Projects Sales Tax in 2010 and a \$1.5 million grant from the Economic Development Administration. The 45,000 square foot facility opened in 2013 and includes classrooms, labs, office space, and a conference center with a 225-seat auditorium with classrooms that may be rented by individuals and organizations. The new facility accommodates the growing enrollment of the Newberry campus and accommodates expanded training programs in the high demand areas of health care and industrial technologies.

Newberry College's two-phased *Scaling the Summit* capital campaign kicked off in 2014 (*Newberry College, 2019*). Phase 1 includes a \$2.5 million renovation of the Speers Street School to house the Teacher Education Department that was completed in 2016. This phase also included an \$8 million expansion and modernization of the Science, Nursing, Art, and Math Building, and an \$8 million new Center for Athletic and Academic Achievement that includes a stadium, press box, and field house with classrooms, locker rooms, and updated training facilities. Phase 2 consists of

the creation of a \$7.5 million multi-building Campus Life Complex through renovations to Eleazer Arena, MacLean Gymnasium, Kaufmann Hall dining facilities, and the O.L. Casey student center. The second phase also includes a \$2.5 million update and remodel of Wiles Theatre and Wiles Chapel and a \$1.5 million update of the Smith Road Athletic Complex.

F. WATER AND WASTEWATER TREATMENT AND ELECTRIC FACILITIES

A reliable and accessible network of public and private utilities and infrastructure is essential for residents, businesses, and service providers. Access to adequate water, wastewater treatment, and electric services is critical to the suitability of an area for future residential development, and is a key factor weighed by industries and businesses when considering a site to locate or expand operations.

Residential development outside of water service areas must utilize wells, adding to the initial cost of each residential unit. Many businesses and industries require the reliability and access to water that only a public utility can provide. The City of Newberry provides water service to approximately 4,894 customers within the corporate limits and a surrounding service territory. The City pumps raw surface water from the Saluda River to its George H. Connelly Water Treatment Plant (WTP), located southwest of the City off of S.C. Highways 34 and 121. The Plant has a treatment capacity of 8.1 million gallons per day (MGD), with an average daily demand of 5.5 MGD. Potable water from the facility is also sold on a wholesale basis to the Newberry County Water and Sewer Authority and the Town of Saluda. The WTP is forecast to meet the needs of the City and its utility customers for the foreseeable future. Water is stored in three elevated storage tanks with a combined capacity of 1.5 million gallons. The City is currently adding a new 3.5 million gallon ground water storage tank and pump station on Airport Road. The new tank will service the Kraft Heinz plant and additional industrial customers, as well as provide a more even and regulated water flow to all water customers in the area. Water facility projects planned for the next ten years are listed in Table 9-4.

The availability of sewer service is requisite for higher density residential development, educational and health care facilities, and for the location or expansion of business and industry. The City of Newberry provides wastewater treatment to approximately 4,171 customers, with a service area that includes all properties within corporate limits and large areas west of the City. Wastewater is collected through 142 miles of gravity collection pipes and force mains and nine lift stations for treatment at the City's Bush River Wastewater Treatment Plant (WWTP) located southwest of the City near S.C. Highways 34 and 121. Treated wastewater is discharged into the Bush River. Wastewater treatment facility projects planned for the next 10 years are listed in Table 9-4.

The availability of affordable electricity also essential to the quality of life of area residents and in attracting and retaining employers. The City of Newberry provides power to approximately 4,911 customers within the corporate limits, except where the Newberry Electric Cooperative (NEC) or Duke Energy were serving existing customers at the time of annexation or where the City has franchised NEC to provide service. Newberry's system includes approximately 275 miles of primary

conductor and 86 miles of secondary conductor. Planned electric service upgrades and maintenance projects through 2030 are listed in Table 9-4.

G. RECREATION FACILITIES

There are 18 public parks and recreation facilities encompassing more than 350 acres in the City of Newberry. Resources range from passive recreation such as picnicking to active options such as ball fields. The City is currently developing a new 142-acre recreation complex on Glenn Street Extension with a first phase that will feature three ball fields, a multi-purpose field, playground, and splash pad. The second phase of the project will include nature trails and a paddleboat and fishing lake. The countywide capital project sales tax (CPST) generated \$4.6 million for the recreation complex project. Planned recreation facility upgrades through 2030 are listed in Table 9-4.

H. NOTIFICATION AND COORDINATION

As required by the *South Carolina Priority Investment Act*, the City of Newberry will notify and coordinate with adjacent jurisdictions and relevant agencies when recommending projects for the expenditure of funds for public infrastructure and facilities. The City consulted Newberry County, adjacent jurisdictions, and relevant agencies throughout the development of the *Priority Investment Element* for the City of Newberry (Table 9-1). These consultations addressed current public capital facilities and past, on-going, and future capital facilities projects that can or will serve the residents and employers of the City of Newberry. A draft of the *Priority Investment Element* was also sent to each identified jurisdiction and agency for review and comment prior to adoption. In addition, existing plans from other jurisdictions or agencies that impact the provision of capital facilities and related services for City residents were consulted and have been incorporated by reference in the appropriate elements of the Comprehensive Plan.

Representatives from applicable City departments and representatives from adjacent and relevant jurisdictions and agencies as identified in Table 9-1 were also included on the Priority Investment Element Committee. In addition to providing capital improvement programming and project details, committee members also conducted the initial review and revision of the *Priority Investment Element*.

I. GOALS, OBJECTIVES AND STRATEGIES FOR IMPLEMENTATION

Goals/Objectives/Strategies	Accountable Agencies	Time Frame for Completion
Goal 9.1. Identify and prioritize long-range public infrastructure and capital facilities needs.		
Objective 9.1.1. Assess and update public infrastructure and facilities needs and priorities.		
<u>Strategy 9.1.1.1.</u> Conduct a periodic review of public infrastructure and facilities needs.	City of Newberry Adjacent Jurisdictions Relevant Agencies	On-going
<u>Strategy 9.1.1.2.</u> Prioritize identified public infrastructure and facilities needs within the City.	City of Newberry	On-going
<u>Strategy 9.1.1.3.</u> Coordinate with adjacent jurisdictions and relevant agencies regarding public infrastructure and facilities needs, the prioritization of these needs, and projected costs.	City of Newberry Adjacent Jurisdictions Relevant Agencies	On-going
Objective 9.1.2. Support adjacent and relevant jurisdictions and agencies in planning for future public infrastructure and facilities needs.		
<u>Strategy 9.1.2.1.</u> Support and participate in the efforts of Newberry County in planning for future public infrastructure and facilities needs.	City of Newberry Newberry County	On-going
<u>Strategy 9.1.2.2.</u> Support and participate in the efforts of adjacent jurisdictions in planning for future public infrastructure and facilities needs.	City of Newberry Neighboring Jurisdictions CMCOG	On-going
<u>Strategy 9.1.2.3.</u> Support and participate in the efforts of relevant agencies in planning for future public infrastructure and facilities needs.	School District Higher Education State and Federal Agencies Non-profits Economic Development Aging and Social Services Healthcare Providers	On-going
Goal 9.2. Pursue funding and partnerships to support identified public infrastructure and facilities needs.		
Objective 9.2.1. Continue to maximize existing resources and evaluate alternative funding methods to support needed public infrastructure and facilities.		
<u>Strategy 9.2.1.1.</u> Continue to allocate funding for appropriate capital facilities needs through the City budgeting processes, as appropriate and feasible.	City of Newberry	On-going
<u>Strategy 9.2.1.2.</u> Submit well-researched projects for inclusion in future <i>CPST Master Plans</i> that will improve and enhance the quality of life in the City of Newberry.	City of Newberry Newberry County CPST Commission	On-going
<u>Strategy 9.2.1.3.</u> Seek additional funding opportunities from federal, state, and local granting agencies and private sources for needed public infrastructure and facilities needs.	City of Newberry	On-going
<u>Strategy 9.2.1.4.</u> Leverage local resources to provide matching funds for grant opportunities.	City of Newberry	On-going
<u>Strategy 9.2.1.5.</u> Maximize C-Funds for eligible transportation projects in the City.	City of Newberry Newberry County CTC	On-going
Objective 9.2.2. Collaborate and partner with other local governments and relevant agencies to meet public infrastructure and facilities needs.		
<u>Strategy 9.2.2.1.</u> Seek opportunities to partner with the County and appropriate agencies and jurisdictions on grant and other funding opportunities to strengthen proposals and reduce overhead costs and duplication of effort.	City of Newberry Newberry County Adjacent/Relevant Jurisdictions Relevant Agencies	On-going
<u>Strategy 9.2.2.2.</u> Encourage public/private partnerships to facilitate the provision of needed projects.	City of Newberry Newberry County Relevant Agencies Private Partners/Developers	On-going

Goals/Objectives/Strategies	Accountable Agencies	Time Frame for Completion
Goal 9.3. Coordinate with adjacent jurisdictions and relevant agencies in planning for capital improvements.		
Objective 9.3.1. Notify and coordinate with adjacent and relevant jurisdictions and agencies when recommending projects for the expenditure of funds for public infrastructure and facilities.		
<u>Strategy 9.3.1.1.</u> Coordinate with adjacent and relevant jurisdictions and agencies on updates to the City of Newberry <i>Priority Investment Element</i> .	City of Newberry Planning Commission Newberry County Adjacent Jurisdictions Relevant Agencies	On-going
<u>Strategy 9.3.1.2.</u> Consider existing plans from adjacent jurisdictions and relevant agencies when considering and recommending public infrastructure and facilities projects that require the expenditure of public funds.	City of Newberry	On-going
<u>Strategy 9.3.1.3.</u> Support and participate in the efforts of adjacent jurisdictions and relevant agencies in planning for future public infrastructure and facilities needs and seek opportunities for partnerships.	City of Newberry	On-going